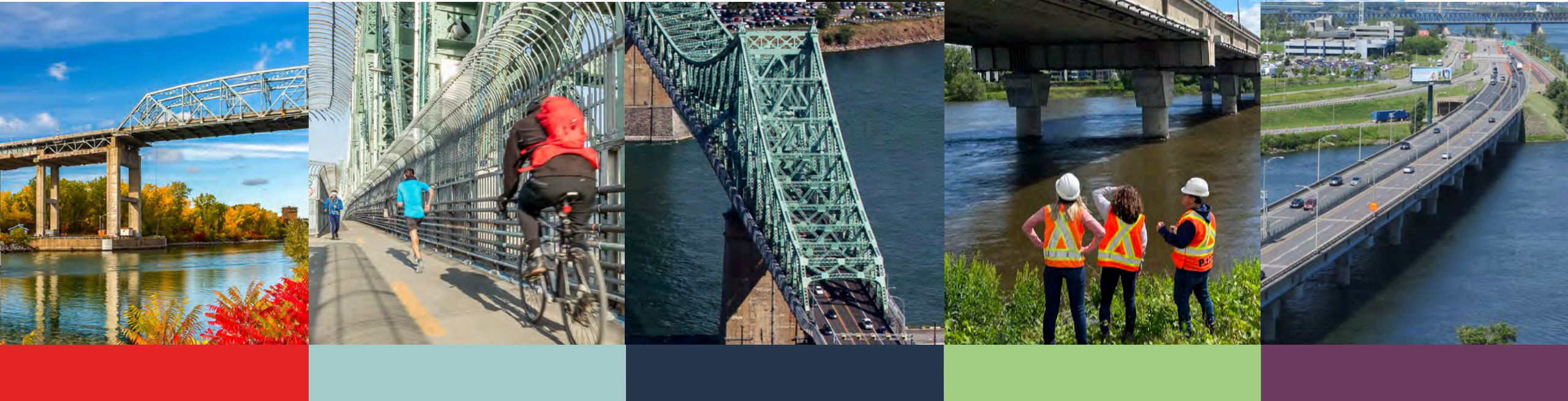




Ponts  
**JACQUES CARTIER +  
CHAMPLAIN**  
Bridges  
Canada

# Annual Public Meeting 2023-2024

## AUDIOVISUAL PRESENTATION



NOVEMBER 28, 2024

## Annual public meeting - New format

- + **Audiovisual presentation: Available at all times to more people**
- + **Questions or comments:** Submit through our [Contact us form](#) from November 28 to December 5, 2024 inclusively



- + For more details: Consult our **2023-2024 Annual Report**, which is available from our website.

## Agenda

- + Opening Remarks
- + Video Recap of the Deconstruction of the Original Champlain Bridge
- + Message from the Vice Chair of the Board of Directors
- + Activity Overview
- + Summary of Major Projects
- + Analysis of Financial Results

## Presenters

- + **Me Sylvain Villiard**, Interim Chairman of the Board of Directors
- + **Sandra Martel**, Chief Executive Officer
- + **Olivier Vincent**, Director, Projects
- + **Lucie Painchaud**, Senior Director, Administration and Treasurer

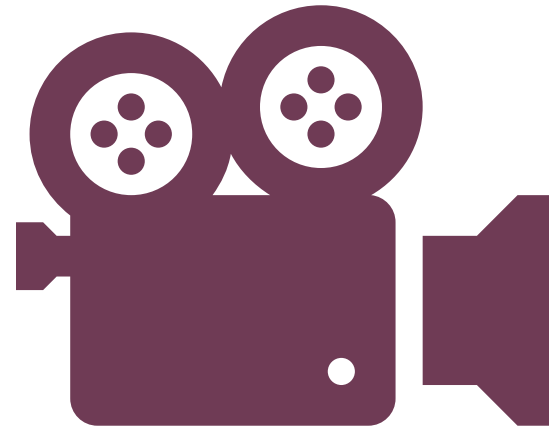
Moderator:

- + **Nathalie Lessard**  
Director, Communications



Before we begin...

Video Recap of the  
Deconstruction of the  
Original Champlain  
Bridge





**Message from the Interim Chairman of the  
Board of Directors**  
Me Sylvain Villiard

## Two main achievements this year

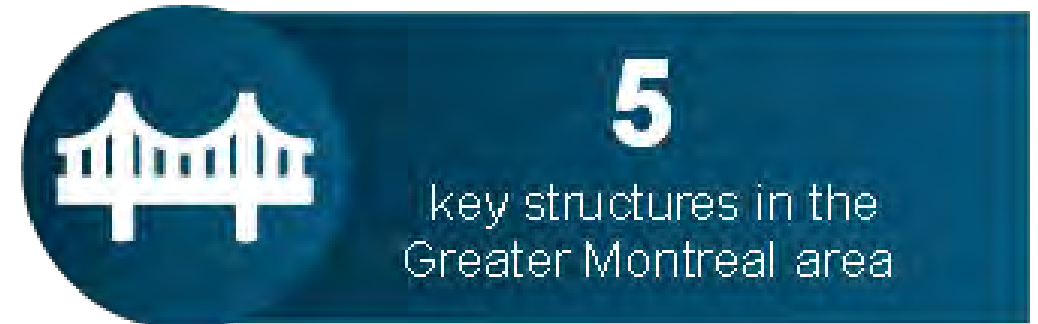
- + End of the **deconstruction of the original Champlain Bridge**:
  - 2 months ahead of schedule (41 months instead of 43)
  - Within the \$225.7-million budget
  
- + Public announcement of the project to **reconfigure the Bonaventure Expy. into a boulevard** (\$282 million):
  - Wide green corridor along the St. Lawrence River
  - Two active mobility paths
  - Improved mobility and quality of life



## A mobility-focused mission

### Proactive asset management

- + Continue our major asset maintenance programs
- + Extend their service life
- + Help people safely get where they need to go



## Expertise that serves the community

### Skilled multidisciplinary team

- + Management of complex projects: Diverse expertise
- + Long-term planning
  - + Proactive programs that consider the environment
  - + Sound management of public funds
- + Technical support for Infrastructure Canada (INFC) – Samuel De Champlain Bridge corridor



- + The Board of Directors oversees:
  - + Mission of asset sustainability: User mobility and safety
  - + Good governance and transparency practices



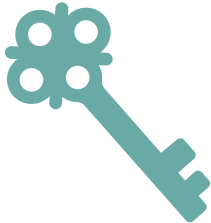


# Activity Overview

Sandra Martel, Eng., Chief Executive Officer

# Deconstruction of the original Champlain Bridge – Our 3 keys to success

- 1. Meticulous preparation
- 2. Diligent communications
- 3. Close collaboration between JCCBI, consultants and NHSL



# Reconfiguration of the Bonaventure Expressway into a boulevard



**\$104 million invested in major work in 2023-2024**



**Jacques Cartier Bridge** **\$22.5M**



**Champlain Bridge Deconstruction** **\$31.6M**



**Honoré Mercier Bridge** **\$22.2M**



**Estacade** **\$2.9M**



**Bonaventure Expressway** **\$21.8M**



**Melocheville Tunnel** **\$1.2M**

**Uphold user mobility and safety and extend the service life of our structures**



# Management of Major Infrastructure

## How does JCCBI manage its major infrastructure?

**JCCBI has versatile teams that carry out activities in these five areas:**

- + Asset management 
- + Mobility 
- + Team and Community 
- + Performance and Innovation 
- + Environment and Sustainable development 

# Asset management

## Maintenance program

- + Inspection = Knowledge of the asset
- + Work planning: Optimal timing
  - Minimize costs
  - Maximize the asset's service life

## Mobility

- Impact on our infrastructure users
- Work with our partners: Mobility Montréal

## Environment and sustainable development

- Environmental management system
- Sustainable development strategy: 6 of the 17 goals of the Federal Sustainable Development Strategy (SDS)



# Asset management

## Innovation

- Aging structures
- Research projects with multiple universities and research bodies
- + Innovative solutions to help advance knowledge
  - New work methods
  - Innovative, eco-friendly materials (glass powder to replace cement)
  - New inspection techniques for submerged structures

## Community

- + Tailored participatory approaches
- + Different communication tools
- + Donations and sponsorships: \$37,200
- + Centraide Campaign: \$9,500





## Our team

- + Recognized Healthy Enterprise (Level 1)
- + Employer brand

### Internal component: retention



### External component: recruitment



- + **Destination 2024** Strategic Plan: Many improvement and optimization initiatives
- + My most sincere thanks to:
  - Our entire multidisciplinary team for their exceptional work
  - Our partners and suppliers
  - Members of the Board of Directors

**Together, we go further!**



# Main Work

Olivier Vincent, Eng., Director, Projects

## Jacques Cartier Bridge: \$22.5M

### Main work

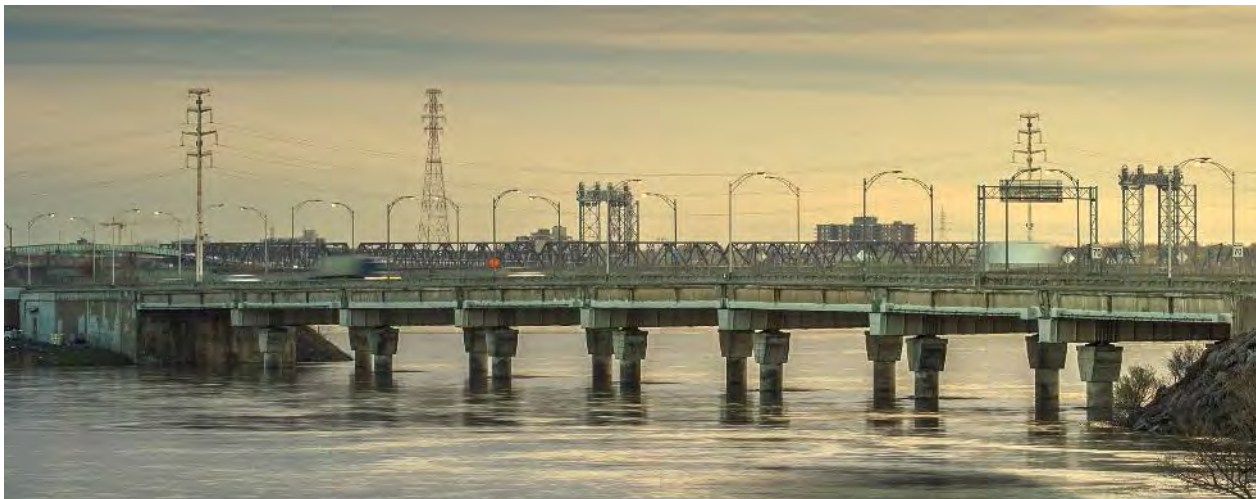
- + Continuation of the steel repair program including:
  - Reinforcement
  - Cleaning and painting under the deck
  - Replacement of the paint system in the superstructure splash zone
  
- + Île Sainte-Hélène Pavilion: Preparation of plans and specifications for maintenance work
  
- + Demolition of the former toll station
  - Start of detailed design
  - Design for redevelopment of adjacent land
  
- + Repairs to Piers 23 and 26: Start of preliminary design study



## Bonaventure Expressway: \$21.8M

### Main work

- + No major projects in 2023-2024
- + Reconfiguration of the Bonaventure Expressway into a boulevard: Start of detailed design
- + Bank stabilization between the Victoria Bridge and Clément Bridge: End of detailed design
- + Maintenance of the Clément Bridge and elevated lanes: Plans and specifications



Start of deconstruction of the Île des Sœurs bypass bridge



## Deconstruction of the original Champlain Bridge: \$31.6M



### Main work

- + Deconstruction of 4 spans, 4 piers and 4 footings in the sectors of the St. Lawrence Seaway dike and Brossard
- + Deconstruction of the central steel portion of the bridge in the dike sector
- + Dismantling of all jetties, restoration work
- + Reconstruction of Pier 40W on Île des Sœurs and securing of Piers 2W and 7E in Brossard, which have been preserved for the Héritage Champlain project
- + Champlain Heritage: Detailed design finalized
- + Brossard bicycle path: Start of plans and specifications

# Honoré Mercier Bridge: \$22.2M

## Main work

- + Pier repairs
- + Replacement of the paint system on part of the steel structure
- + New work to repair piers and replace the paint system (steel structure portion): Start of detailed design
- + Deck paving: Start of detailed design



## Estacade: \$2.9M

### Main work

- + No major projects in 2023-2024
- + Achieve a strategic service life for this asset – Specific work to come (on the footings and shafts, bearings, and drainage system): Start of detailed design



## Melocheville Tunnel: \$1.2M

### Main work

- + No major projects in 2023-2024
- + Reconstruction of the west bridge (P-113) at the tunnel's west approach: Completion of preliminary design studies
- + Tunnel water management: Start of preliminary design study





# Analysis of Financial Results

Lucie Painchaud, CPA, Senior Director, Administration and Treasurer



## Funding and guiding principles

### Corporation's funding

- + Parliamentary appropriations from the Government of Canada
- + Federal Contaminated Sites Action Plan (FCSAP)
- + Income from interest, leases and licenses, and other sources (e.g. sale of materials, transfer of assets)

### Financial management principles

- + Thoroughness, compliance and transparency
- + Stringent procurement and contract administration processes to soundly manage public funds

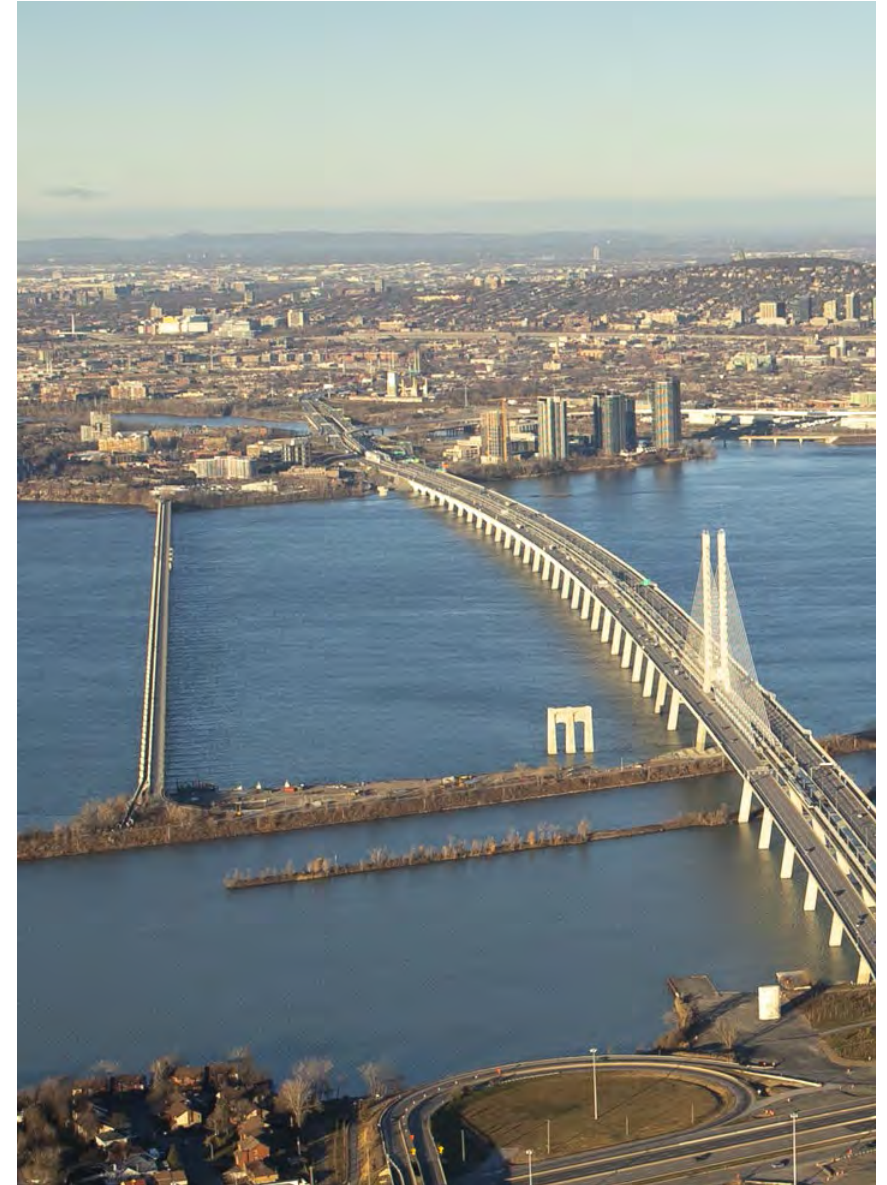


Government  
of Canada

Gouvernement  
du Canada

## Highlights

- + Prospective adoption of new Section PS 3400 – Revenue as of April 1, 2023, with no material impact on the financial statements
- + Downward revision of estimates of future environmental liabilities for the Bonaventure Expressway reconfiguration project
- + Higher interest income that is unbudgeted
- + Reduced maintenance and deconstruction expenses from the completed deconstruction of the original Champlain Bridge
- + Reduction in Transfer – Other associated with related party transactions that occurred in 2022-2023 for infrastructure management and land management



## Statement of Financial Position

As at March 31 (in millions of dollars)	ACTUAL 2023-2024	ACTUAL 2022-2023
FINANCIAL ASSETS	48.2	69.1
LIABILITIES	166.3	222.5
NON-FINANCIAL ASSETS	658.2	677.1
<b>ACCUMULATED SURPLUS</b>	<b>540.1</b>	<b>523.7</b>

## Statement of Operations

For the year ended March 31 (in millions of dollars)	BUDGET	ACTUAL	ACTUAL
	2023-2024	2023-2024	2022-2023
REVENUES	1.0	4.5	5.8
EXPENSES	218.7	140.5	329.5
Deficit before Government of Canada funding	(217.7)	(136.0)	(323.7)
Transfer payments – Operating expenses	184.7	132.6	174.7
Transfer payments – Tangible capital assets	46.9	19.8	28.0
Transfer – Other	-	-	12.4
<b>ANNUAL OPERATING SURPLUS (DEFICIT)</b>	<b>13.9</b>	<b>16.4</b>	<b>(108.6)</b>
Accumulated Operating Surplus, Beginning of the Year	643.7	523.7	632.3
<b>ACCUMULATED OPERATING SURPLUS, END OF THE YEAR</b>	<b>657.6</b>	<b>540.1</b>	<b>523.7</b>

## Conclusion

- + **Questions or comments:** Submit through our [Contact us form](#) from November 28 to December 5, 2024 inclusively



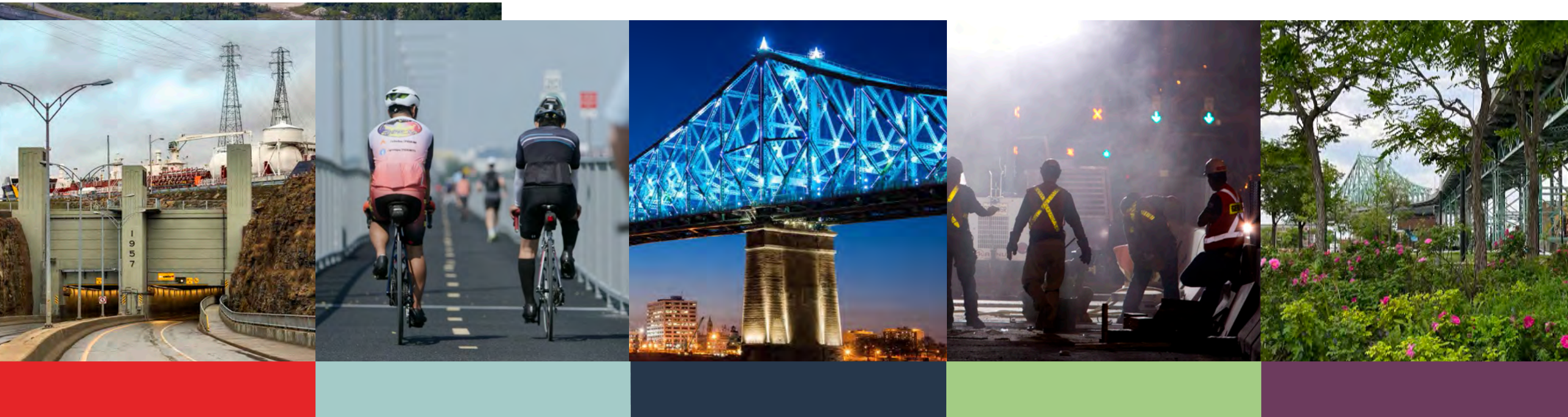
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# Les Ponts Jacques Cartier et Champlain Incorporée

## The Jacques Cartier and Champlain Bridges Incorporated



[JacquesCartierChamplain.ca](https://JacquesCartierChamplain.ca)

